## **The Reader Risk Assessment**



**Staff name:** George Hawkins, Head of Facilities

Bronwyn Wictome, Operations Manager

Date of risk assessment update: 19/08/2020

Covid 19 Reopening the Café Risk Assessment

What are the hazards	Who might be harmed and how?	What are you already doing?	Do you need to do anything else to control this risk?	Action by who?	Action by when?	Done
Transmission of CV 19 to staff working in the Cafe	Staff contract CV 19 infection from other staff members or the public	<ul> <li>If any member of a shift shows symptoms, they will immediately be sent home and the café will close until a full deep clean can be completed under the supervision of the Director of Social Enterprise. Other team members will then not come into work for 14 days. A Staff member who is ill will not return to work for a full 7 days, regardless of recovery. It will also be made clear to staff that it is incumbent upon them to self-isolate in the event of suspected CV19 being present in their household. Staff who become ill will be supported by their manager and encouraged to seek clinical advice where appropriate.</li> <li>Staff to use designated toilets within the Mansion first floor- to be thoroughly cleaned before the start of each shift and during shift where possible.</li> <li>Thorough clean-down at the end of every day, focusing on disinfecting all surfaces in and around the Cafe - to be signed off by whichever of Operations Manager, Head of Front of House, Head of Site Ops, Director of Social Enterprise or Head of Facilities is on site. To be recorded on daily clean sheet.</li> <li>Collection area (green counter to the right of the barista) where members of the public collect products to be sprayed and wiped regularly, with specific equipment provided for this, or anywhere touched by customers.</li> <li>Single use sachet condiments available rather than communal shared condiments.</li> </ul>	Shift lead will seek feedback from staff at the end of each shift on the perceived efficacy of the measures taken, and any concerns colleagues have. These processes will be reviewed day to day, any changes noted in this document.	GH, AC, AL, BW, NW	29/06/2020	Ongoing

What are the hazards	Who might be harmed and how?	What are you already doing?	Do you need to do anything else to control this risk?	Action by who?	Action by when?	Done
		<ul> <li>Contactless payment strongly encouraged, reducing cash handling and direct contact. When cash is handled, the staff member must wear gloves and facemask at all times.</li> <li>Area in front of till is roped 1 m away from till to enforce social distancing.</li> <li>PPE including gloves, aprons and face coverings available to staff members working in the cafe. Masks and gloves are mandatory for all staff in the public area of the café, and aprons are advised. Chef role will NOT wear gloves, as this represents a hazard due to the risk of burns/scalds. Chef role will have to wear a mask and gloves when leaving the kitchen area into public area where queue runs. Staff on the coffee/hot diriks/cake station will NOT wear gloves as this represents a hazard due to the risk of burns/scalds, masks will be mandatory due to public being in the café indoor area. Staff members wearing gloves are to change them regularly. Staff to be disposed of in specified bin and double bagged for disposal. Designated PPE station in Zone 23- on cabinet at bottom of main staircase.</li> <li>Staff members on till and at the barista station are working in close proximity, and so must wear masks at all times, and work with their backs to each other, reducing the risk of face to face contact.</li> <li>Regular hand washing for all team members, including at start and end of each shift. Sink with appropriate hand cleaning chemicals available in the Cafe. Enforcing this is the responsibility of all individual staff members, and particularly the most senior person on shift.</li> <li>Each staff shift to have designated toilets on the first floor of the mansion house which are thoroughy cleaned between shifts, and as often as possible during the day.</li> <li>Staff to use the upstairs People Room.</li> <li>Alcohol hand gel station provided for members of the public at till point, and collection/condiment point. Staff to bletaly request members of the public make use of this, in addition to signage requesting th</li></ul>	All staff involved will read and digest this document and confirm they have done so.			

What are the hazards	Who might be harmed and how?	What are you already doing?	Do you need to do anything else to control this risk?	Action by who?	Action by when?	Done
		<ul> <li>Staff members not on shift will not be permitted to enter the café working area without good reason, including the till area, and will be responsible for maintaining distancing and minimising unnecessary touching of surfaces in the area.</li> </ul>				
Transmission of CV 19 to visitors	Visitors/membe rs of the public contract CV 19 infection from other members of the public or staff members	<ul> <li>Extensive measures in place to minimise risk of staff members being present on site posing a risk of transmission to the public, as detailed in section above.</li> <li>Well-spaced waiting-zone system within the indoor café area for customers whose order is not complete by the time they get to the end of the queue.</li> <li>Controlled queuing system in place to the maximum distance practicable on site.</li> <li>Queue system flows through reception entrance area, and into the café. Queue is restricted using 2m squared boxes, spaced two metres apart to comply with social distancing and allow room for those with accessibility requirements to pass out back through the main entrance doorway whilst maintaining at least a metre from others. This also allows staff to move through areas whilst maintaining 2m distance. Boxed queue zones are not to be in doorways, so that others with accessibility requirements can safely pass through whilst maintaining social distancing requirements. Those who are able to will be directed out of the café exit down the steps into the seating courtyard, and exit.</li> <li>Waiting area in the internal café space to allow up to three households to wait for their order number to be called before collecting it and leaving, as instructed by the staff member on till. This will reduce the amount of time the customer is at the till waiting for the order. The risk of customers waiting at the collection point is minimised by the till server monitoring how many people are in this area 1.e. that there are never more than 3 sets of people waiting to collect takeout food/rinks. If the max limit of 3 households is met, or the till server dueun til it is clear.</li> <li>An additional gate has been installed to allow for safe one-way flow out of the café seating area</li> <li>Any dogs to strictly be kept on short leads in the outside seating area, to limit the scope for unintentional breaches of social distancing.</li> <li>No public toilets provided inside the buildin</li></ul>	Efficacy of queue system to be monitored continuously, any issues recorded in this document and changes made and recorded. Any feedback or complaints from the public and staff to be recorded, with contact details requested should follow up be required. Responsibility for this with shift lead, to be reported to Director of Social Enterprise.	GH, AL, BW, AC, NW	29/06/2020	Ongoing

What are the hazards	Who might be harmed and how?	What are you already doing?	Do you need to do anything else to control this risk?	Action by who?	Action by when?	Done
Social Distancing measures cause unintended physical risks	Risk of being trapped in the queue in the event of a fire alarm activation causing panic	<ul> <li>If an individual urgently requires the use of the inside toilets, staff are to call a member of the operations team wearing a mask, who will take their details for Track and Trace and provide them with hand sanitiser and the option of gloves, and show them to the ground floor accessible toilet, whilst maintaining social distance of at least 1 metre. Once the individual has used the toilet and exited the building, accompanied by a member of operations, the toilet will be thoroughly cleaned and disinfected.</li> <li>Staff to pour milk into hot drinks for customers and provide what would normally be self-service products, to reduce touch points on milk-jugs, packages etc. and request customers to add sugar sachets provided once they have left the premises. Bins provided outside.</li> <li>Staff to do their best to enforce maintenance of social distancing in the queue.</li> <li>Customers to be discouraged from tingering in proximity to queue.</li> <li>Customers are to be discouraged from standing in doorways by enforcement of the 'queue box' areas. This will enable us to create a distanced exit route for staff leaving the café area, and public with accessibility requirements who require exiting the café via the main door,</li> <li>Alcohol hand gel provided at order collection point, with another bottle held at the till for the use of customers who need to enter a pin number.</li> <li>Contactless payment strongly encouraged, reducing cash handling and direct contact. When cash is handled, the staff member must wear gloves and facemask at all times.</li> <li>Inside tables are cleaned with antiviral spray and cleared after each sitting.</li> <li>6 tables are spaced at least 2 metres apart to confirm with social distancing.</li> <li>QR code on each sit-in table asking customers to register their details for track and trace via The Reader's Spouts mobile form. Paper copy of track and trace is also available, and the server will tell the customer that they can leave a name</li></ul>	Efficacy of measures to be constantly monitored.	GH, AL, BW, AC, NW	29/06/2020	Ongoing
Risk to the psychological wellbeing of staff	in the courtyard. The perceived risk of returning to work in the circumstances damages the	<ul> <li>There has been direct consultation with staff in advance of their return to work – only those who are keen to do so and are in a position to do so safely will return. Shift leads will typically be senior staff members who will continuously monitor wellbeing of team members. Any issues that need to be escalated will be passed to People Team for support.</li> </ul>	Regular catch ups between senior team members to report any issues arising, and assess	GH, AL, BW, AC, NW	29.05.2020	Ongoing

hazards h	Who might be narmed and now?	Do you need to do anything else to control this risk?	Action by when?	Done
s o ir n	wellbeing of staff members, or the stress of mplementing new measures does the same.	any developing support that team members may require.		

## Normal operations Risk Assessment

What are the hazards?	Who might be harmed and how?	What are you already doing?	Do you need to do anything else to control this risk?	Action by who?	Action by when?	Done
Slips and trips (Inside and out)	Staff and visitors may be injured if they trip over objects or slip on spillages.	General good housekeeping is carried out. Staff keep work areas clear, e.g. no boxes left in walkways, deliveries stored immediately. Any Spillages or loose objects to be removed immediately to prevent anyone harming themselves. Wet floor signs to be used if floor surfaces and slippery. Mops & spill kits kept accessible with staff trained to use them.	No	BW, AL	Ongoing	Ongoing
Trips and Fire Hazard	Behind the counter Fire Exit and radiator must be kept clear at all times. Staff personal belongings and rubbish. This could cause obstruction to the Fire exit, in the event of a fire, staff may trip and slip over, causing harm and delay in evacuation.	Make all staff aware of the dangers of cluttering the exit, monitor the area to ensure nothing is left in the way. Lockers have been sourced for staff to use.	Allocate a space for staff to hold their personal belonging and coats to prevent the temptation of placing items near the exit.	AL, BW, NW	Ongoing	Ongoing
Fire	Staff and visitors may be injured or killed in the event of a fire.	Fire alarm system in place. Alarm tested on a weekly basis. Fire Marshall training for shift leads Feb 2020. Further training for more staff in next quarter. Daily inspection of fire extinguishers and fire escapes by trained fire safety stewards (operations and senior supervisors) to ensure they are not obstructed and in working order.	We need to procure an updated Fire Risk Assessment for the ICP as this is now due.	GH, NW, AL, BW	Ongoing	Ongoing

Electrical Sockets	Staff and visitors may suffer electric	All unused sockets are now fitted with child safety	All unused sockets to be left	NW & MH	Ongoing	Ongoing
	shock if they are able to push fingers	stoppers.	switch off and holes filled with			
	into sockets.		safety plug. Used sockets to			
			be checked daily and where			
			possible, plugs secured into			
			socket			
Accepting/Receiving		Employees have been instructed not to commit to	All staff to be trained in Safe	GH, AL	Ongoing	Ongoing
deliveries, and	objects	carrying loads that are too heavy and to seek help	Manual Handling, this would			
stocking up.		from other employees.	help eliminate potential injuries			
		To use trolleys provided for multiple stock levels.	caused by incorrect lifting			
		Ensure walkways, entrances and the storeroom	techniques.			
		floor is free from any obstruction that may cause				
		them to trip over and cause harm to themselves.	Arrange the stock in the			
		Avoid lifting from Floor level or above, reduce	storeroom so heavier objects			
		carrying distances	are not situated too high or too			
		All shelving fixtures are secured to the wall to	low.			
		prevent falling.				
		First Aid box located in the Café Kitchen along with				
		first aid booklet. Trained first aider on site at all				
		times				
		Some staff have had manual handling training				
Personal Injury	All Employees and visitors – Injury of	All staff have been briefed on location and	To review all accidents to	All Staff	Ongoing	Ongoing
	any kind	completion of Accident reporting procedures. If the	determine if a specific risk			
		same accident is recorded on a regular basis,	assessment needs completing.			
		reviews on the activity will be conducted and a	Do alterations to the workplace			
		safer, alternative method will be implemented. First	need reviewing to prevent such			
		Aid box onsite and trained first aider always onsite.	accident occurring. Any			
			incidents that have caused a			
			person to be admitted to			
			hospital due to trauma to head,			
			limbs or internally MUST be			
			reported to RIDDOR.			

Food Handling	Staff - Frequent hand washing can cause skin damage. Some foods can cause some staff to develop skin allergies.	Staff use serving tongs instead of hands where possible. Non powdered latex free gloves are also available for staff to use. Antibacterial instant hand sanitizer is also available. Washing hand on a regular basis is also common practise to reduce potential allergies and keep food safe.	Staff to thoroughly dry hands after washing them. Provide a non-taint, non-perfume hand cream barrier to help keep hands moisturised. In the event latex free gloves are not available, all staff on shift will be informed, and anyone with an allergy will be required to wash hands much more frequently. Staff wearing latex gloves will be instructed to be very careful not to directly touch any customer I.e. ensure ice creams are placed down in the holders rather than handed directly.	AL	Immediate	Ongoing
Delivery of food and drink to tables	Employees and customers – Slips/trips/burns/cuts/scalds	Ensuring walkways are free from obstruction to avoid slips and trips. Staff to use non slip serving trays provided to deliver food and drinks to the tables. Staff to wear appropriate footwear. Staff to wear apron provided. Staff training – not to carry more than is safe to do so at each time	Customers to wait for drinks ordered to take away and collect themselves. This will minimise the risk of staff being knocked with boiling drinks.	AL	Immediate	Ongoing
Stocking up the hot holding	Employees – Burns/scalds/trips	Hot food is taken from the event kitchen to the front hot holding cabinet where it is then served to the customer. Staff are to use the correct PPE to prevent burns, using the correct food utensils to transfer the hot goods from the tray into the cabinet. Ensure the walkway is free from clutter and obstruction before carrying the food. Ensure public are at least 1 metre away when carrying trays.	Prepare hot pasties at quieter times to reduce the risk of customers banging into to employees whilst transferring from the kitchen to the front of house.	AL	Immediate	Ongoing
Shelving/Kitchen and Café area	Objects falling/ strains and pulls.	Staff have been advised not to store any heavy items on the steel shelves due to the height of them. The shelves are high for most employees. Not storing heavier items reduce the risk of staff unable to lift from heights. If staff are unable to reach, they have been advised to ask for assistance, either from another staff member or the asking the operations team to use a set of steps to reach.	Continue to review, if the height of the shelves become a hazard/problem, a work order will be placed to have shelving lowered to suit all heights.	BW, NW, GH	Immediate	Ongoing

Kitchen Fire door	Swings open – knocks & bumps, and	Staff have been instructed to always check the	Focus on the risks of this area	BW, NW, GH	Immediate	Ongoing
	burns.	window to ensure no one is on the other side when	during staff training. Training	, ,		
	The Fire door that divides the kitchen	opening the door. The door should be supported	on carrying food- ensuring you			
	and front of house is heavy. It is fitted	by the person opening and not allowed to swing	have a free hand to open the			
	with a door bracket which opens	freely when walking through it.	door to leave the kitchen, and			
1	inwards into the kitchen. It has a window		support the door if it swings			
	giving staff the visibility to see if anyone		inwards.			
	is on the other side before opening. This					
	visibility is restricted to the centre of the					
	doorframe area. If staff are getting hot					
	food from the holding counter, and are					
	behind the door, there is a risk that the					
	door can be opened from the front of					
	house, knocking the person in the					
	kitchen.					
Knives	Staff involved in food preparation and	Staff are trained on how to use knives correctly.	Ensure staff do not use knives	AL	Immediate	Ongoing
	service- cuts from contact with blades	Knives re stored correctly om a magnetic knife	to cut through packaging –			
		rack. Staff trained in the safe use of knives and	Knife sharpening is only to be			
		safe working practices when sharpening them.	carried out by trained			
		Using knives suitable for the task and for the food	employees.			
		you are cutting. Keep knives sharp Cut on a stable				
		surface. Handle knives carefully when washing up.				
		Carry a knife with the blade pointing downwards.				
		Protective equipment is used when required. First				
		Aid box located in café kitchen.				
Café exit French	Employees and customers –	Barriers positioned down steps for support. Fire	Monitor the risk of doors	BW, NW,	Immediate	Ongoing
doors and stairs	Slips/trips/bangs	doors are held open with hooks during busy or	becoming unhooked during			
		windy periods to avoid French doors swinging.	high winds, and shut a door if			
	Main exit, and fire exit out of café is	Customers with accessibility, mobility issues or	needed to prevent wind			
	down a set of 5 concrete steps.	with prams are asked by staff to use the alternative	<b>u</b>			
		exit, back through the main doors of the house and				
		down the ramp.	to support advising customers.			
			Staff training			

You should review your risk assessment if you think it might no longer be valid (e.g. following an accident in the workplace or if there are any significant changes to hazards, such as new work equipment or work activities)

For information specific to your industry please go to <a href="http://www.hse.gov.uk">http://www.hse.gov.uk</a>

For further information and to view our example risk assessments go to http://www.hse.gov.uk/risk/casestudies/.

Combined risk assessment and policy template published by the Health and Safety Executive 08/14